



BOARD OF GOVERNORS AGENDA

Thursday, November 19, 2020, 2:00 – 6:00 p.m.

Virtual Meeting

A. Open Session

1. **Call to Order**, Lynda Hawton Kitamura
 - a. Declaration of Conflicts of Interest
 - b. Movement of Consent Items to the Main Agenda
Motion: That the Board of Governors approve the Consent items listed for approval under Item C.1.

2. **Chair's Report**, Lynda Hawton Kitamura, 2:05 p.m. (5 min)

3. **Leadership Update**, 2:10 p.m. (15 min)
 - a. President's Report*, Deb MacLatchy Page 6
 - b. Senate Reports*, Trish McLaren Page 10
 - c. Q and A on Reports of the Senior Executives* Page 12

4. **Laurier Strategy Update***, Deb MacLatchy, 2:25 p.m. (10 min) Page 22

5. **Strategic Research Plan***, Jonathan Newman, 2:35 p.m. (10 min) Page 28

6. **Reports from the Standing Committees of the Board**, 2:45 p.m. (45 min total)
 - a. Q and A on Chair's Updates on Committee Activity* (5 min) Page 34

 - b. Terms of Reference Update*, Anna Kornobis / Anne Lukin Page 44
Motion: That on the respective recommendations of the Audit, Risk & Compliance, Buildings & Property, Compensation, Development, Executive, Finance & Investments, Governance, Human Resources and Pension Committees, the Board of Governors approve revised Terms of Reference for each standing committee.

 - c. Finance and Investments, Jim Phillips
 1. 2020-2021 Budget Approval*, Tony Vannelli / Tony Araujo (20 min) Page 115
Motion: That on the recommendation of the Finance & Investment Committee, the Board of Governors approve the final 2020/21 operating and ancillary budgets.

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| 2. 2021-2022 Budget Process Update*, Tony Vannelli / Tony Araujo (5 min) | Page 132 |
| 3. Resolution Concerning the Appointment of Signing Officers for the Signing of Cheques, Drafts and Notes* (5 min)
Motion: That on the recommendation of the Finance & Investments Committee, the Board of Governors approve the following renewed resolutions as required by the University's banks and investment managers: | Page 143 |
- a) It is resolved that, any two of the following are authorized to purchase, transfer, exchange, sell or otherwise dispose of investments, in accordance with and subject to approved University policies:
- One of:
- Chair of the Board of Governors
 - President and Vice Chancellor
 - Vice-President, Finance & Administration
 - Assistant Vice President, Financial Resources
- And one of:
- Chair of the Board of Governors
 - President and Vice Chancellor
 - Vice-President, Finance & Administration
 - Assistant Vice President, Financial Resources
 - Director, Financial Services
 - Director, Treasury
- b) It is resolved that, any one of the following is authorized on behalf of the University to borrow money from the University's financial institutions within the limits established by the Procedures for Signing Authorities for Contracts:
- Chair of the Board of Governors
 - President and Vice Chancellor
 - Vice-President, Finance & Administration
 - Assistant Vice President, Financial Resources
- c) It is resolved that, any one of the following is authorized on behalf of the University to establish financial arrangements with banks and investment firms, in accordance with and subject to approved University policies:
- Chair of the Board of Governors

- **President and Vice Chancellor**
- **Vice-President, Finance & Administration**
- **Assistant Vice President, Financial Resources**

- d. Joint Finance and Investments/Pension, Jim Phillips (5 min)
1. Responsible Investing Annual Report*

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7. Other Business

---BREAK---3:30 p.m. (10 min)

B. In Camera Session

Motion: to move the meeting *in camera*.

C. Consent Items

The following items are provided for approval or information. The Agenda, Minutes and items noted for Approval will be approved by consent unless otherwise highlighted during Item A.1.b.

1. Items for Approval

- a. Agenda
- b. Minutes, Board of Governors, September 11, 2020*
- c. Review of Financial Statements for WLU Press*

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Motion: That on the recommendation of the Audit, Risk and Compliance Committee, the Board of Governors approve the Financial Statements for the Wilfrid Laurier University Press for the year ended April 30, 2020, as reviewed by KPMG.

- d. Approval of Tom Berczi as other on F&I Committee*
- Motion: That on the recommendation of the Governance Committee, the Board of Governors appoint Tom Berczi to the Finance & Investments Committee as a non-Board voting member, effective immediately through June 30, 2021.**

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- e. Pension Plan SIPP Annual Review*
- Motion: That on recommendation of the Pension Committee, the Board of Governors approve the WLU Pension Plan Statement of Investment Policies and Procedures, as revised.**

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- f. Pension Plan Amendment*
- Motion: That on the recommendation of the Pension Committee, the Board of Governors approve Amendment #1 to the WLU Pension Plan.**

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2. Items for Information

- a. Review and Approvals of University Policies 2019-2020*
- b. Employment Equity Annual Report*
- c. Employee Success Factors Update*

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d.	Annual Report from the Office of Dispute Resolution and Sexual Violence Support (Harassment & Discrimination Report)*	Page 227
e.	Pension Plan Funded Status Update and Legislative Update at June 30, 2020*	Page 234
f.	Q2 Investment Performance Summary*	Page 263
g.	DBRS Morningside Credit Rating Report*	Page 268
h.	Roberts Rules Tip Sheet*	Page 285
i.	BoardEffect Tip Sheet*	Page 288

* Materials Attached

~ Presented during the Meeting

Note: If you need assistance or have a question about this agenda or the Board of Governors, please contact the University Secretariat office, by email to alukin@wlu.ca or 519-884-0710 x4291.